

Month of May	COMPARISONS												Month of May	
Description	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	Avg	
						Rain					Covid-19			
Golf Rounds	3,548	2,930	2,885	3,608	4,265	2,993	3,883	3,473	3,576	3,630	7,205	5,068	3,922	
No Play Days - Weather	10	0	1	2	3	2	1	2	1	3	0	1	2	
Play Days	21	30	29	29	28	29	30	29	30	28	31	30	29	
Avg \$ Rev per Round / Star	25.06	17.03	22.63	26.47	26.00	27.53	25.88	27.76	27.99	33.83	29.78	38.43	27	
Avg \$ Profit per Round/Start	(2.37)	(7.92)	3.29	8.45	10.36	(4.64)	6.95	4.49	1.87	10.36	16.89	19.72	6	
Revenue - Golf	88.9	49.9	65.3	95.5	110.9	82.4	100.5	96.4	100.1	122.8	214.5	194.8	110.2	
Expenses														
Golf Course Operations	63.5	39.7	20.4	24.8	24.3	27.1	24.8	28.5	33.8	35.1	44.9	41.3	34.0	
Administration	10.9	9.9	10.2	9.1	8.7	7.3	7.2	9.3	8.1	7.1	8.4	8.3	8.7	
Grounds Operations	22.9	23.5	25.2	31.1	33.7	61.9	41.5	43.0	51.5	43.0	39.6	45.3	38.5	
Total Expenses	97.3	73.1	55.8	65.0	66.7	96.3	73.5	80.8	93.4	85.2	92.8	94.8	81	
P&L Excess / (Deficiency)	(8.4)	(23.2)	9.5	30.5	44.2	(13.9)	27.0	15.6	6.7	37.6	121.7	99.9	28.9	
Key Expense Areas:														
Payroll														
Grounds Operations	12.7	16.0	18.8	16.4	16.4	16.7	16.6	13.0	18.2	22.0	18.3	26.7	17.7	
Golf Course Operations	28.2	15.7	8.5	5.3	9.2	9.9	10.0	23.1	14.8	14.8	23.5	17.2	15.0	
Administration	8.5	7.6	9.5	6.8	7.8	6.2	6.3	6.2	6.0	6.2	6.4	8.3	7.1	
Total Payroll	49.4	39.3	36.8	28.5	33.4	32.8	32.9	42.3	39.0	43.0	48.2	52.2	13.3	
% Payroll to Revenue	56%	79%	56%	30%	30%	40%	33%	44%	39%	35%	22%	27%	12%	
% Payroll to Expenses	51%	54%	66%	44%	50%	34%	45%	52%	42%	50%	52%	55%	16%	
Utilities														
Golf Ops & Pro Shop	8.7	7.5	1.4	2.5	3.5	2.8	2.5	2.0	3.7	2.7	2.8	3.3	3.6	
Grounds	2.6	2.4	0.7	1.7	6.0	4.1	5.2	7.0	3.3	3.3	6.0	4.5	3.9	
Clubhouse Top Floor			6.3	5.9	6.5	7.8	4.8	5.4	4.4	7.9	6.3	7.1	6.2	
Utilities/Gen Fund Prtn	0.0	0.0	6.3	5.9	6.5	7.8	4.8	5.4	4.4	7.9	6.3	7.1	5.2	
Clubhouse Maintenance/Improvements (Gen Fund):														
1st Bldg Repair/Maintenance	0.0	0.0	0.1	0.0	0.0	0.4	1.1	0.7	5.5	0.4	3.3	15.4	2.2	
2nd Bldg Repair/Maintenance	0.0	0.1	1.8	0.0	1.7	0.3	1.2	2.8	15.1	8.9	156.2	1.3	15.8	
Capital Expenditures														
Grounds / Golf	14.5	163.4	0.0	7.9	0.0	0.0	3.4	0.0	0.0	0.0	0.0	0.0	0.0	
Clubhouse	12.3	4.4	0.0	0.0	0.0	0.0	0.0	0.0	66.4	0.0	0.0	0.0	0.0	
Golf Course	0.0	3.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
Restaurant - Noonan's	0.0	8.5	9.8	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
Total Cap Exp	26.8	179.3	9.8	7.9	0.0	0.0	3.4	0.0	66.4	0.0	0.0	0.0	0.0	
District Fund Accounts														
						*\$75k Roof Ins Proceeds in GF								
General Fund	49	76	76	141	121	37	30	30	30	30	96	195		
Gen F 10/2020 Catastrophic Fund \$1m							146	152	170	153	400	400		
Capital Fund	905	326	56	33	3	3	0	745	478	432	359	57		
Debit Service Fund	332	467	358	424	436	431	453	306	364	398	468	526		
Enterprise Fund	259	111	150	195	290	337	380	328	360	373	639	665		
TOTAL ALL FUNDS	1,545	980	640	793	850	808	1,009	1,561	1,402	1,386	1,962	1,843		
Total Funds less Dbt Svc	308	513	282	369	414	377	556	510	560	556	1,135	1,261		
Must always be > \$100														
Bond Balance	5,195	5,855	5,694	5,529	5,348	5,161	4,963	6,380	6,195	6,005	5,810	5,605		
HR Foundation Bank					4.2	7.4	7.4	7.4	12.4	12.4	12.4	12.4		
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	Avg	

Notes: This "Snap Shot" report is a summary prepared from Simmons & Wheeler (S&W) monthly HRMD financial reports
It is not prepared by S&W, rather by the HRMD Directors