

Month of January **COMPARISONS** **Month of January**
Description 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021 Avg

Golf Rounds	0	452	269	432	198	417	0	240	548	370	734	247	326
No Play Days - Weather	31	22	21	12	25	21	31	24	16	25	9	26	22
Play Days	0	9	10	199	6	10	0	7	15	6	22	5	24
Avg \$ Rev per Round / Star	-	24.12	605.58	168.75	259.09	79.62	-	96.67	59.49	49.46	45.51	211.40	132.36
Avg \$ Profit per Round/Start	-	(154.65)	424.91	68.98	40.91	(34.29)	-	(241.25)	(34.85)	(102.43)	(25.19)	(801.06)	\$57.28
Revenue - Golf	21.1	10.9	162.9	72.9	51.3	33.2	5.1	23.2	32.6	18.3	33.4	52.2	43.1
Expenses													
Golf Course Operations	51.8	43.2	28.2	19.3	22.3	20.8	26.5	21.0	23.5	25.8	23.4	21.0	27.2
Administration	4.6	22.0	6.1	4.8	8.9	10.5	7.0	7.6	6.6	6.3	7.0	206.6	24.8
Grounds Operations	11.1	15.6	14.3	19.0	12.1	16.2	24.7	52.5	21.6	24.1	21.4	22.5	21.3
Total Expenses	67.5	80.8	48.6	43.1	43.2	47.5	58.2	81.1	51.7	56.2	51.9	250.1	24.4
P&L Excess / (Deficiency)	(46.4)	(69.9)	114.3	29.8	8.1	(14.3)	(53.1)	(57.9)	(19.1)	(37.9)	(18.5)	(197.9)	18.6

Key Expense Areas:

Payroll

Grounds Operations	6.9	10.6	10.3	12.5	10.2	12.7	7.6	12.7	12.1	15.3	16.9	16.9	12.1
Golf Course Operations	9.4	9.4	0.5	0.8	1.2	0.1	8.2	1.9	4.4	4.8	4.6	4.6	4.2
Administration	4.1	8.3	5.5	4.0	7.1	6.6	6.5	6.9	5.3	6.3	6.6	6.6	6.1
Total Payroll	20.4	28.3	16.3	17.3	18.5	19.4	22.3	21.5	21.8	26.4	28.1	28.1	7.5
% Payroll to Revenue	97%	260%	10%	24%	36%	58%	437%	93%	67%	144%	84%	54%	17%
% Payroll to Expenses	30%	35%	34%	40%	43%	41%	38%	27%	42%	47%	54%	11%	30%

Utilities

Golf Ops & Pro Shop	10.4	7.4	6.3	2.7	3.4	2.6	2.7	2.5	2.2	2.4	2.2	1.6	3.9
Grounds		4.8	4.0	2.0	1.6	2.0	2.2	2.6	1.5	1.0	1.5	2.6	2.3
Clubhouse Top Floor			0.9	4.9	5.5	6.4	5.6	6.0	6.0	8.0	5.4	6.3	5.5

Utilities/Gen Fund Prtn	0.0	0.0	0.9	4.9	5.5	6.4	5.6	6.0	6.0	8.0	5.4	6.3	4.6
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Clubhouse Maintenance/Improvements (Gen Fund):

1st Bldg Repair/Maintenance					0.1	0.2	0.2	0.3	0.2		1.3	1.3	0.5
2nd Bldg Repair/Maintenance	8.5		4.5		0.8				1.3	1.8	3.6	4.7	3.6

Capital Expenditures

Grounds / Golf	48.7	7.3	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	8.3	141.6	
Clubhouse	14.6	2.3	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
Golf Course	0.0	4.1	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
Restaurant - Noonan's!	0.0		0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
Total Cap Exp	63.3	13.7	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	8.3	141.6	

District Fund Accounts

General Fund	16	7	67	59	90	12	117	30	30	30	30	43	
* Gen Fund (8/15 Roof Ins Proceeds)								72	98	77	68	400	
Capital Fund	1,360	467	76	41	3	3	3	1,143	741	429	431	190	
Debit Service Fund	291	234	363	185	202	185	194	88	187	232	280	334	
Enterprise Fund	299	203	132	182	270	385	317	325	356	374	506	583	

TOTAL ALL FUNDS	1,966	911	638	467	565	585	631	1,658	1,412	1,142	1,315	1,550	
Total Funds less Dbt Svc	315	677	275	282	363	400	434	427	484	481	604	1,026	
Bond Balance	5,195	5,694	5,529	5,348	5,348	4,963	4,963	6,380	6,195	6,005	5,810	5,605	
HR Foundation Bank				3.3	3.3	7.4	7.4	7.4	12.4	12.4	12.4	12.4	
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	Avg

Notes: This "Snap Shot" report is a summary prepared from Simmons & Wheeler (S&W) monthly HRMD financial reports
It is not prepared by S&W, rather by the HRMD Directors